ANNUAL REPORT

FY 2011

For nearly 100 years NCBA CLUSA remains dedicated to Developing, Advancing, and Protecting Cooperative Business Enterprise Worldwide.
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Program Summary

1. DOMESTIC PROGRAM | TRADE ASSOCIATION

1.1 Advocacy

NCBA CLUSA’s Public Policy program focuses the voice of cooperatives across all sectors, educating the U.S. Congress and the executive branch about the importance of cooperatives in communities and benefits of the co-op business model, actively lobbying for programs and supporting policies that help co-ops, and protecting co-ops from negative legislation.

NCBA CLUSA is also committed to linking our domestic and international expertise providing American farmers and agribusiness professionals the opportunity to assist farmers in Senegal and Zambia through the USAID-funded Farmer-to-Farmer program. NCBA CLUSA draws upon a pool of volunteers knowledgeable in agriculture, cooperative development, finance, insurance, energy, technology and housing.

1.2 Membership

For nearly 100 years the National Cooperative Business Association has been the apex trade association for cooperative businesses in the United States, NCBA CLUSA provides cooperatives and individuals with networking opportunities, key innovative research data, and timely news and information for the cooperative community, increasing business opportunities for its members.

1.3 Domestic Cooperative Development

**Co-opsUSA Center:** The Co-opsUSA Center for assisting the development of purchasing and shared services cooperatives was established under the USDA's Rural Cooperative Development Grant. NCBA CLUSA has joined CooperationWorks! the network of centers funded under the RCDG program.

**RCDG:** NCBA CLUSA’s application for the 2012 RCDG grant proposed continuation of sustainability of cooperatives focused through our referral based assistance strategy, creation of a new initiative to support use of cooperative business models for purchasing among public institutions, such as municipalities and school districts, and educational initiatives to support further development of purchasing cooperatives and cooperative development opportunities.

**NCBA-Ford Foundation Study:** NCBA continued its partnership with the Ford Foundation and Yellow Wood Associates to conduct a pilot study on the impact of the cooperative business model on local community wealth creation and retention. The pilot study involved ten cooperatives that are being guided through assessment of their contribution to their local communities along seven dimensions of wealth in a community. The results of the study will help inform and shape a more extensive survey based study with Ford Foundation planned for in 2012. This study should provide the cooperative community with a second rigorous approach to describing how cooperatives impact communities and society, augmenting the economic impact work being done at the University of Wisconsin. Through this partnership with the Ford
Foundation, NCBA CLUSA expects far greater exposure of the cooperative model to people in the community and economic development arena that have not fully considered cooperative approaches.

**Education:** NCBA has been exploring a partnership with the Thunderbird school of global management to create an accredited MBA program on cooperative management, Executive MBA programs, and online CEU eligible courses on cooperative management. If established, the MBA program would be the only U.S. based MBA program on cooperative management.

Also on the education front, NCBA is in the process of designing a business plan competition program to stimulate the creation of innovative cooperative ideas.

**NASHCO:** The Domestic Development unit has been working closely with the National Association of State Health Cooperative Organizations (NASHCO) in the establishment of State health insurance cooperatives. NCBA CLUSA co-sponsored a conference in Washington, DC in July attended by 80 developers and medical groups. We are currently working with four emergent statewide organizations as consultants on cooperative governance for the first round of HHS planning grant applications. We plan on receiving a small fee from successful applicants, with the expectation of being included more substantially in the follow up grants in providing director training and governance support activities.

**Worker Co-op in Pittsburgh:** NCBA CLUSA has begun working with Mondragon and several Pennsylvania and Ohio based organizations to create a pilot worker owned cooperative Laundromat in Pittsburgh using the Mondragon model. NCBA CLUSA's role focused on legal aspects of the cooperative and member and director training.

**Capital Fund:** The Domestic Development Unit continues to work with PAMS and other NCBA CLUSA staff in the development of the NCBA CLUSA Capital Fund.

2. INTERNATIONAL DEVELOPMENT PROGRAM

*The following is a summary of the active programmatic work conducted by NCBA CLUSA during 2011.*

2.1 Southern and Eastern Africa

**Summary:**

NCBA CLUSA's Southern and Eastern Africa program focuses in Food Security, Agriculture, Natural Resource Management, Community Based Health, Youth Empowerment, and Democracy and Government with 16 projects in Kenya, Uganda, Angola, Mozambique, Zimbabwe and Zambia. NCBA CLUSA consistently focuses on cooperative development and the sustainability of giving vulnerable populations the tools to help themselves. In 2011, more than 1,039,690 small-holder farmers, households and families benefitted from involvement with NCBA CLUSA projects, while more than 3,861 producer organizations and small businesses received trainings and acquired new skills.
2.2 West Africa

Summary:
NCBA CLUSA’s West Africa department currently consists of 5 projects in Senegal and Niger focusing on Nutrition-led Agriculture, Food Security, and Natural Resource Management. NCBA CLUSA primes the USAID-funded $39,000,000 Yaajeende Feed the Future Initiative among its other programs in West Africa. Through its inclusive approach to cooperative development, NCBA CLUSA’s West Africa projects have impacted more than 1,032,365 people and 800 producer organizations in 2011.

2.3 Southeast Asia

Summary:
NCBA CLUSA’s Southeast Asia program currently is in East Timor with a focus on Community Based Health Services, Agriculture and Food Security. USAID-funded COCAR is a unique project working to develop value chains in a cooperative setting using the proceeds for community healthcare. From 2000-2011, the CCT Health Care Service has reached 1,777,200 medical and dental patients. In addition, more than 1,200 coffee farms have been surveyed and prepared for rehabilitation, and 357 farmer-owned coffee and shade tree nurseries were established. 2011’s indicators have been surpassed and good results are anticipated for the coming year.

2.4 Global

Summary:
NCBA CLUSA’s Global Cooperative Development Program is a tool to empower communities and individuals and improve their quality of life. Cooperatives in developing countries face major challenges to their success in the form of legislative and regulatory issues, lack of market knowledge and focus, mismanagement, and lack of access to capital and cost effective structures. By the end of 2011, CDP has trained over 11,000 smallholder farmers on cooperative management and agricultural techniques to improve food security in Kenya, incubated apex cooperative association that advocates for the new cooperative law in Mozambique, engaged key stakeholders to generate over $120,000USD in trade between cooperatives in Latin America and the United States, and conducted internal programmatic analysis to draft and disseminate 5 technical case studies on cooperative development in Africa and Southeast Asia.
Project Descriptions by Project:

1. **APHIA Plus**
   - **Country:** Kenya
   - **Agency/Organization:** USAID (sub awardee to Pathfinder International)
   - **Agency Program/Department:** USAID Kenya
   - **Date of Project:** 01/2011-10/2016
   - **Cost of Project:** $3,323,190 (Cooperative Agreement)
   - **Technical Area:** Health

2. **Yes Youth Can! Coast (YYC)**
   - **Country:** Kenya
   - **Agency/Organization:** USAID
   - **Agency Program/Department:** USAID Kenya
   - **Date of Project:** 02/2011-06/2013
   - **Cost of Project:** $2,400,000
   - **Technical Area:** Youth Empowerment/Governance

3. **Enhanced Food Security for Uganda**
   - **Country:** Uganda
   - **Agency/Organization:** USDA
   - **Agency Program/Department:** Food for Progress
   - **Date of Project:** 09/2011-06/2014
   - **Cost of Project:** $7,556,894 (Cooperative Agreement)
   - **Technical Area:** Conservation farming

4. **Agricultural Development and Finance Project (ADFP)**
   - **Country:** Angola
   - **Agency/Organization:** USAID
   - **Agency Program/Department:** USAID Southern Africa
   - **Date of Project:** 08/2006-09/2013
   - **Cost of Project:** $10,800,000 (Cooperative Agreement)
   - **Technical Area:** Value Chain, Cooperative

5. **ADIPSA (Development Assistance for Private Sector Agriculture Initiative)**
   - **Country:** Mozambique
   - **Agency/Organization:** Danish Embassy
   - **Agency Program/Department:** N/A
   - **Date of Project:** 07/2008-06/2011
   - **Cost of Project:** $1,263,765 (Grant)
   - **Technical Area:** Food Security

6. **AgriFUTURO**
   - **Country:** Mozambique
   - **Agency/Organization:** USAID (sub awardee to Abt Associates)
   - **Agency Program/Department:** USAID Southern Africa
   - **Date of Project:** 05/2009-02/2013
   - **Cost of Project:** $3,400,000 (cooperative agreement)
PROJECT DESCRIPTIONS BY PROJECT:

7. **ALIMI**
   - **Technical Area:** Value Chain
   - **Country:** Mozambique
   - **Agency/Organization:** Oxfam
   - **Agency Program/Department:** Oxfam Netherlands (NOVID)
   - **Date of Project:** 07/2009-12/2011
   - **Cost of Project:** $1,043,128 (Grant)
   - **Technical Area:** Food Security and Agriculture

8. **Cotton Value Chain Improvement in Central Mozambique**
   - **Country:** Mozambique
   - **Agency/Organization:** Bill and Melinda Gates Foundation
   - **Agency Program/Department:** Agricultural Development, Global Development
   - **Date of Project:** 08/2007-07/2012
   - **Cost of Project:** $8,000,000
   - **Technical Area:** Value Chain

9. **Southern Africa Soy Value Chain Development**
   - **Country:** Mozambique
   - **Agency/Organization:** Technoserve funded by Bill and Melinda Gates Foundation
   - **Agency Program/Department:** Not available at this time.
   - **Date of Project:** 09/2010-05/2014
   - **Cost of Project:** $2,041,869 (Grant)
   - **Technical Area:** Value Chain

10. **Strengthening Communities through Integrated Programming (SCIP)**
    - **Country:** Mozambique
    - **Agency/Organization:** USAID Prime/Pathfinder International
    - **Agency Program/Department:** USAID Southern Africa
    - **Date of Project:** 08/2009-08/2014
    - **Cost of Project:** $2,999,419
    - **Technical Area:** Conservation Agriculture, Youth Development

11. **Food Security and Nutrition through Agriculture (SANA)**
    - **Country:** Mozambique
    - **Agency/Organization:** USAID / Save the Children Federation
    - **Agency Program/Department:** USAID Southern Africa
    - **Date of Project:** 07/2008-06/2012
    - **Cost of Project:** $4,324,127 (Contract)
    - **Technical Area:** Food Security and Agriculture

12. **Expanding Soy Bean Production and Marketing in Northern Mozambique PROSOYA**
    - **Country:** Mozambique
    - **Agency/Organization:** Norwegian Ministry of Foreign Affairs (NORAD) Royal Norwegian Embassy Mozambique
    - **Date of Project:** 07/07-05/12
    - **Cost of Project:** $4,379,194 (Grant)
    - **Technical Area:** Food security and Agriculture
13. Building Capacity for the Supply of Agricultural Inputs to Small Farmers in Northern Mozambique
Country: Mozambique
Agency/Organization: Norges Vel
Agency Program/Department: International Aid
Date of Project: 04/2007-12/2011
Cost of Project: $1,013,941 (Grant)
Technical Area: Cooperative Development, Agriculture

14. ZAPAD-Agricultural Development Project
Country: Zimbabwe
Agency/Organization: USAID
Agency Program/Department: Africa
Date of Project: 11/2009-07/2011
Cost of Project: $2,000,000
Technical Area: Agricultural and Food Security, Cooperative Agreement

15. Zim-AIED
Country: Zimbabwe
Agency/Organization: Fintrac Inc. Sub-contract by International Relief and Development
Agency Program/Department: Not available at this time.
Date of Project: 05/2011-12/2014
Cost of Project: $2,739,755 (Contract)
Technical Area: Food Security, Agriculture

16. PROFIT
Country: Zambia
Agency/Organization: USAID
Agency Program/Department: USAID Zambia
Date of Project: 04/2005-09/2011
Cost of Project: $22,449,590
Technical Area: Cooperative Agreement

17. USAID Yaajeende Agriculture and Nutrition Development Program for Food Security in Senegal
Country: Senegal
Agency/Organization: USAID
Agency Program/Department: Feed the Future Initiative
Date of Project: 11/2010-11/2015
Cost of Project: $39,900,000 (Cooperative Agreement)
Technical Area: Agriculture and Food Security

18. Senegal Agricultural and Natural Resources Management (Wula Nafaa)
Country: Senegal
Program/Department: West Africa Regional Program
Date of Project: 08/2008-07/2013
Cost of Project: $4,500,000 (Contract)
Technical Area: Value Chains
19. Enhanced Food Security for Senegal via Improved Millet Value Chain
Country: Senegal
Agency/Organization: USDA
Agency Program/Department: Food for Progress
Date of Project: 07/2009-06/2012
Cost of Project: $5,020,562 (Cooperative Agreement)
Technical Area: Agricultural and Food Security

20. Farmer to Farmer
Country: Senegal and Niger
Agency/Organization: USAID, Wiedemann Subcontract Agency Program/Department: West Africa Regional Program
Date of Project: 01/2010-09/2013
Cost of Project: $1,300,000 (Cooperative Agreement)
Technical Area: Value Chain, Agricultural and Food Security, Cooperative Development

21. Arziki Niger Food Security Program
Country: Niger
Agency/Organization: USAID
Agency Program/Department: West Africa Regional Program
Date of Project: 05/2010-05/2012
Cost of Project: $7,479,380 (Cooperative Agreement)
Technical Area: Food Security

22. Moringa Tree Food Security Project
Country: Niger
Agency/Organization: USAID
Agency Program/Department: OFDA
Date of Project: 02/2009-01/2012
Cost of Project: $1,387,835 (Cooperative Agreement)
Technical Area: Agricultural and Food Security

23. Consolidating Cooperative Agribusiness Recovery (COCAR)
Country: East Timor
Agency/Organization: USAID
Agency Program/Department: RDM/A Bangkok
Date of Project: 10/2010-09/2014
Cost of Project: $10,200,000
Technical Area: Cooperative Agreement, Value Chain Production

24. Cooperative Development Program (CDP)
Country: Worldwide
Agency/Organization: USAID
Agency Program/Department: Cooperative Development Program
Date of Project: 9/2010-09/2015
Cost of Project: $3,418,566
Technical Area: Cooperative Development, Food Security, Cooperative Trade, Advocacy and Enabling Environments and Knowledge Management
INDEPENDENT AUDITOR REPORT

Independent Auditor Report

REPORT OF INDEPENDENT AUDITORS

Board of Directors
National Cooperative Business Association

We have audited the accompanying consolidated statements of financial position of the National Cooperative Business Association and Subsidiary (collectively referred to as the Association) as of December 31, 2011 and 2010, and the related consolidated statements of activities and cash flows for the years then ended. These consolidated financial statements are the responsibility of the Association’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform an audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Association’s management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Association as of December 31, 2011 and 2010, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated July 31, 2012, on our consideration of National Cooperative Business Association’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide on opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Calibre CPA Group, PLLC

Washington, DC
July 31, 2012
# Financial Statements

## National Cooperative Business Association and Subsidiary

### Consolidating Schedule of Financial Position

December 31, 2011  
(With Comparative Totals at December 31, 2010)

<table>
<thead>
<tr>
<th>Assets</th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash held in the United States</td>
<td>$1,608,448</td>
<td>$156,217</td>
</tr>
<tr>
<td>Cash held in overseas offices</td>
<td>5,982,907</td>
<td>(20,000)</td>
</tr>
<tr>
<td>Note receivable from DotCooperation, LLC</td>
<td>20,000</td>
<td>-</td>
</tr>
<tr>
<td>Grants and contracts receivable</td>
<td>1,152,450</td>
<td>-</td>
</tr>
<tr>
<td>Advances receivable - subrecipients</td>
<td>86,870</td>
<td>-</td>
</tr>
<tr>
<td>Advances receivable - loan programs</td>
<td>8,299,342</td>
<td>(2,997)</td>
</tr>
<tr>
<td>Due from DotCooperation, LLC</td>
<td>29,997</td>
<td>(29,997)</td>
</tr>
<tr>
<td>Other receivables and advances, net</td>
<td>5,136,440</td>
<td>-</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>154,298</td>
<td>294,140</td>
</tr>
<tr>
<td>Total current assets</td>
<td>22,470,742</td>
<td>450,357</td>
</tr>
<tr>
<td><strong>Property and Equipment, Net</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>826,314</td>
<td>-</td>
</tr>
<tr>
<td><strong>Other Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Note receivable from DotCooperation, LLC, net of current portion</td>
<td>660,000</td>
<td>(600,000)</td>
</tr>
<tr>
<td>Investment in CBI</td>
<td>991,183</td>
<td>-</td>
</tr>
<tr>
<td>Other investments</td>
<td>124,378</td>
<td>-</td>
</tr>
<tr>
<td>Total other assets</td>
<td>1,775,561</td>
<td>(600,000)</td>
</tr>
<tr>
<td>Total assets</td>
<td>$25,072,617</td>
<td>$450,357</td>
</tr>
<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Note payable to NCBA, current portion</td>
<td>$625,000</td>
<td>-</td>
</tr>
<tr>
<td>Line of credit</td>
<td>815,749</td>
<td>72,535</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>1,265,823</td>
<td>29,987</td>
</tr>
<tr>
<td>Accrued salaries and related benefits</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Due to NCBA</td>
<td>823,676</td>
<td>(29,987)</td>
</tr>
<tr>
<td>Nonfictional refundable advances</td>
<td>2,726,055</td>
<td>-</td>
</tr>
<tr>
<td>Prepaid rent</td>
<td>143,240</td>
<td>-</td>
</tr>
<tr>
<td>Deferred membership dues</td>
<td>481,840</td>
<td>-</td>
</tr>
<tr>
<td>Deferred registrations</td>
<td>200,429</td>
<td>-</td>
</tr>
<tr>
<td>Deferred rent</td>
<td>60,691</td>
<td>-</td>
</tr>
<tr>
<td>Deferred registrar deposits</td>
<td>98,729</td>
<td>-</td>
</tr>
<tr>
<td>Deferred other</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total current liabilities</td>
<td>6,798,834</td>
<td>447,997</td>
</tr>
<tr>
<td>Noncurrent liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred registrations, net current portion</td>
<td>-</td>
<td>234,233</td>
</tr>
<tr>
<td>Note payable to NCBA, net of current portion</td>
<td>507,515</td>
<td>(600,000)</td>
</tr>
<tr>
<td>Total noncurrent liabilities</td>
<td>507,515</td>
<td>934,233</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>7,306,349</td>
<td>1,382,230</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>2,543,273</td>
<td>(931,893)</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>15,222,995</td>
<td>-</td>
</tr>
<tr>
<td>Total net assets</td>
<td>17,766,268</td>
<td>(931,893)</td>
</tr>
<tr>
<td>Total liabilities and net assets</td>
<td>$25,072,617</td>
<td>$450,357</td>
</tr>
</tbody>
</table>

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# NATIONAL COOPERATIVE BUSINESS ASSOCIATION AND SUBSIDIARY

## CONSOLIDATING SCHEDULE OF ACTIVITIES

**YEAR ENDED DECEMBER 31, 2011**

(With Comparative Totals for the Year Ended December 31, 2010)

<table>
<thead>
<tr>
<th></th>
<th>NCBA</th>
<th>DotCooperation, LLC</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Unrestricted</td>
<td>Temporarily Restricted</td>
</tr>
<tr>
<td>Membership dues</td>
<td>$776,841</td>
<td>-</td>
</tr>
<tr>
<td>Grants and contracts</td>
<td>29,129,873</td>
<td>-</td>
</tr>
<tr>
<td>Registrations</td>
<td>91,348</td>
<td>-</td>
</tr>
<tr>
<td>Other revenue</td>
<td>622,276</td>
<td>-</td>
</tr>
<tr>
<td>Interest</td>
<td>33,833</td>
<td>54,005</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>462,779</td>
<td>(462,779)</td>
</tr>
<tr>
<td>Total support and revenue</td>
<td>31,056,950</td>
<td>(348,774)</td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Federal awards</td>
<td>21,818,977</td>
<td>-</td>
</tr>
<tr>
<td>Public affairs and member services</td>
<td>1,422,937</td>
<td>-</td>
</tr>
<tr>
<td>CBI and CDF expenses</td>
<td>119,038</td>
<td>-</td>
</tr>
<tr>
<td>DotCooperation, LLC services</td>
<td>11,181</td>
<td>-</td>
</tr>
<tr>
<td>Total program services</td>
<td>25,783,300</td>
<td>-</td>
</tr>
<tr>
<td>Supporting service</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overhead costs</td>
<td>3,915,795</td>
<td>-</td>
</tr>
<tr>
<td>Grant administration costs</td>
<td>1,671,587</td>
<td>-</td>
</tr>
<tr>
<td>Interest</td>
<td>10,454</td>
<td>20,454</td>
</tr>
<tr>
<td>Total support services</td>
<td>5,617,836</td>
<td>-</td>
</tr>
<tr>
<td>Total expenses</td>
<td>31,401,136</td>
<td>-</td>
</tr>
<tr>
<td><strong>CHANGE IN NET ASSETS BEFORE OTHER ITEMS</strong></td>
<td>(344,186)</td>
<td>(348,774)</td>
</tr>
<tr>
<td><strong>OTHER ITEMS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Equity in CBI income (loss)</td>
<td>93,600</td>
<td>-</td>
</tr>
<tr>
<td>Acquisition (disposition) of loan capital</td>
<td>93,600</td>
<td>-</td>
</tr>
<tr>
<td>Total other items</td>
<td>93,600</td>
<td>-</td>
</tr>
<tr>
<td><strong>CHANGE IN NET ASSETS</strong></td>
<td>(250,586)</td>
<td>(348,774)</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning of year</td>
<td>2,793,839</td>
<td>15,571,769</td>
</tr>
<tr>
<td>End of year</td>
<td>$2,543,273</td>
<td>$15,222,995</td>
</tr>
</tbody>
</table>
Contact Information

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